

### The future of urgent care services in North Tyneside

November 2017





#### **Background**

- June 2015 Emergency Department (ED) services transferred from Rake Lane, Wansbeck and Hexham to the Northumbria Specialist Emergency Care Hospital (NSECH) at Cramlington
- Rake Lane ED replaced with a 24/7 urgent care centre (UCC) for minor injuries and minor ailments only.
- Patients who present at Rake Lane UCC with serious illness / injury are immediately transferred to NSECH





#### **Background**

- The opening of NSECH left North Tyneside with a number of overlapping urgent care services:
  - Rake Lane Hospital (24/7)
  - Battle Hill Health Centre (8:00 to 20:00 hours)
  - Shiremoor Paediatric Minor Injuries Unit (MIU) (closed October 2016)
  - GP Out of Hours (GP OOH) (18.30 08.00 weekdays, 08.00 08.00 weekends)
- The CCG launched the Right Care, Time & Place initiative in 2015/16 to begin consultation on rationalising the remaining urgent care services in the borough.



- Jan 2015 May 2016 The CCG carried out a series of engagement exercises culminating in a 3 month public consultation.
- Views were sought on proposals to bring all of the existing urgent care services in the borough together onto a single site.
- The public expressed a preference for the service to be located at Rake Lane but Northumbria Healthcare NHS Foundation Trust (NHCFT) declined to allow other providers to bid to operate from their premises.

- The CCG undertook a procurement. At the end of that process, the CCG was unable to identify a provider capable of delivering the full service specification.
- The process was paused in July 2017.
- A draft service specification has been developed to reflect feedback from the market and new national guidance.
- The CCG is proposing a second round of procurement in December 2017 with the aim of mobilising a new service by 1<sup>st</sup> October 2018.

The proposed new service would consist of:

- An Urgent Treatment Centre open from 08.00 22.00
- An Out of Hours Home Visiting Service operating 18.30 – 08.00 on weekdays and 08.00 – 08.00 at weekend
- The model has been changed because the market told us that it could not provide the workforce to deliver a 24/7 walk-in urgent care service. The recruitment of GPs, Advanced Nurse Practitioners (ANPs) and radiographers was seen as particularly challenging.

The CCG is currently engaging with the public on 2 issues:

- 1. the shortened overnight access to the existing urgent care service at Rake Lane.
- 2. to seek views on the proposed changes to the service model.



### Shortened Overnight North Tyneside Clinical Commissioning Group Access to Rake Lane UCC

- December 2016 Northumbria Healthcare proposes a temporary suspension of urgent care services at Rake Lane between 24.00 – 08.00.
- Only a small number of people were using the service overnight and the majority of these had only very minor ailments / injuries
- The clinical workforce has become increasingly stretched and it is difficult to justify a decision to withdraw clinicians from ED in order to staff an under-utilised minor injuries service overnight



## Shortened Overnight access (cont...)



- An average of 2.8 people used the urgent care centre at Rake Lane between 24.00 and 08.00 in the 6 months prior to the suspension.
- 63% of patients using the service during this time required no investigation or treatment, or only the most minor forms of healthcare (e.g. oral administration of medication, application of steristrip dressing etc.)
- Patients with serious illnesses / injuries are transferred to NSECH



# Shortened Overnight Access (cont...)



- Since the closure:
  - The average number of North Tyneside residents attending NSECH between 24.00 – 08.00 each night has increased by 0.3 (1 extra patient every 3 days)
  - The average number presenting at the RVI has increased by 0.2 (1 extra patient every 5 days)
  - There has been a small increase (approximately 2 patients every 3 days) in those accessing telephone-based healthcare via the GP OOH service
  - No increase in complaints, incidents or other negative quality indicators

# Shortened Overnight Access (cont...)



- North Tyneside still has a 24/7 urgent care system but it now operates on an 'appointments only' basis overnight.
- Patients can access urgent care from the GP OOH service by ringing NHS 111
- Patients with a serious illness or injury, or those who still want to access urgent care on a walk-in basis, can still attend ED at NSECH and / or the RVI Hospital in Newcastle overnight.



# Impact of the new proposals



- The CCG is proposing to replace the existing urgent care centres at Rake Lane and Battle Hill with a single centre (the location of which is to be determined).
- The new centre will open from 08.00 22.00, meaning that walk-in access to urgent care in North Tyneside will end two hours earlier than it does at present.
- An average of 1.6 patients per evening use the existing urgent care service at Rake Lane between 22.00 – 24.00.
- Our experience over the past year indicates that it is unlikely that many of these patients will reappear as ED attendances if that service was removed.

#### Conclusion



Board members are invited to give their views on:

- The changes to the proposed future model of urgent care for North Tyneside
- The continued shortened overnight access to walk-in services in North Tyneside.

The CCG will reflect on the outcomes of the engagement exercise which will inform the new urgent care model and specification.

